

EXHIBIT

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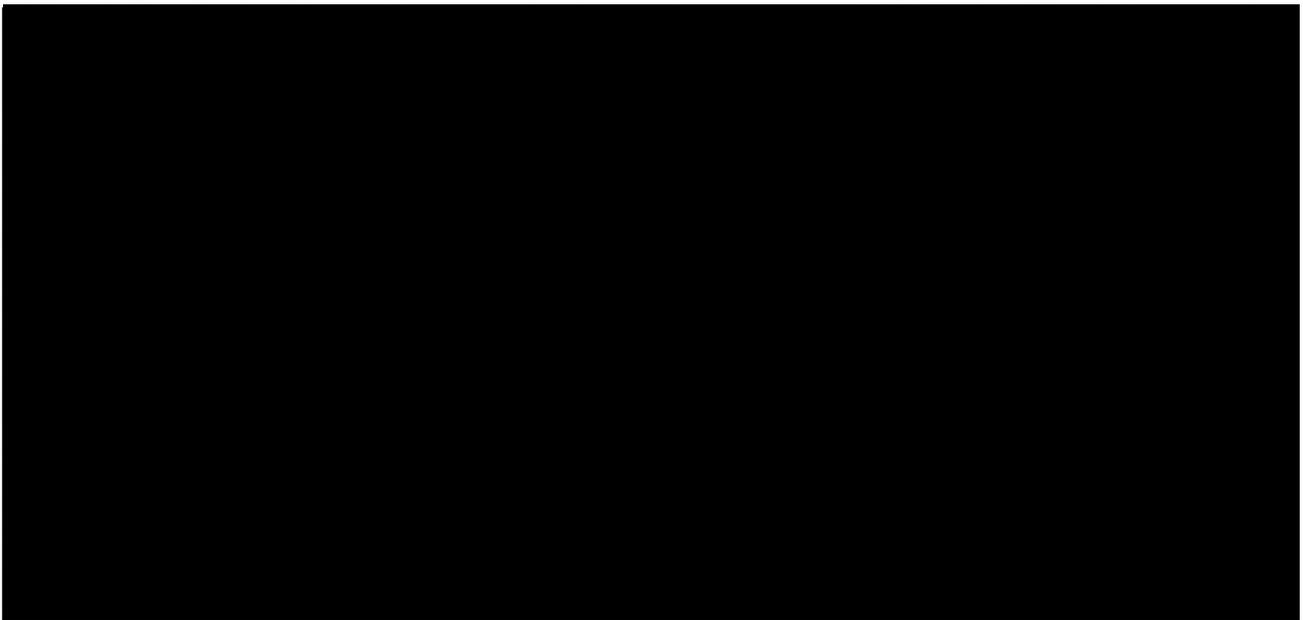
January 15, 2019

Katy Gast MD
UW Health Plastic Surgery Clinic
600 Highland Ave, H6/240
Madison, WI 53792
P: 608-261-1324 F:608-261-1324

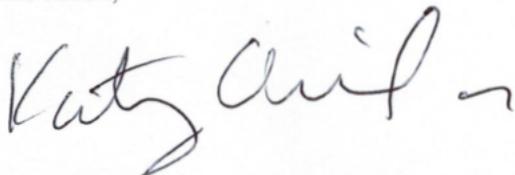
LETTER OF READINESS

Re: Emma Grunenwald-Ries


Dear Dr Gast:



Thanks much,



Kathy Oriel, MD, MS
Diplomate, American Board of Family Medicine
Diplomate, American Board of Addiction Medicine

5005 UNIVERSITY AVE, SUITE 202 MADISON, WI 53705-5439

P.608-238-0100 F.608-238-7550

ORIELMEDICINE.COM INFO@ORIELMEDICINE.COM